



4Q13 Operating Results

March 7, 2014

Agenda

- Financial Review
- Business Update & Outlook
- Q&A

All numbers are consolidated and audited unless otherwise specified.

Complying to new IFRS reporting, certain historical numbers were adjusted to provide comparison consistency.



Financial Review

4Q13 Income Statement & QoQ Comparison

| Unit: NT\$ million | 4Q13 AMT | % | 3Q13 AMT | % | QoQ % Change |
|--|-------------|-------|-------------|-------|-----------------|
| Net Sales | 7,953 | 100.0 | 8,159 | 100.0 | (2.5) |
| Cost of Goods Sold - Product | 5,907 | 74.3 | 5,890 | 72.2 | 0.3 |
| Gross Profit 1 | 2,046 | 25.7 | 2,269 | 27.8 | (9.8) |
| Inventory Related Gain/(Loss) | (35) | (0.4) | (19) | (0.2) | 84.2 |
| Gross Profit 2 | 2,011 | 25.3 | 2,250 | 27.6 | (10.6) |
| Operating Expenses | 1,852 | 23.3 | 2,000 | 24.5 | (7.4) |
| Operating Income | 159 | 2.0 | 250 | 3.1 | (36.4) |
| Total Non-Op. Inc. (Loss) | 111 | 1.4 | 166 | 2.0 | (33.1) |
| Income Before Tax | 270 | 3.4 | 416 | 5.1 | (35.1) |
| Tax (Exp.) / Income | 44 | 0.6 | (82) | (1.0) | N.A. |
| Net Income | 314 | 4.0 | 334 | 4.1 | (6.0) |
| Minority Interest | (13) | (0.2) | (1) | (0.0) | 1200.0 |
| Consolidated Income | 301 | 3.8 | 333 | 4.1 | (9.6) |
| EPS (NT\$) - Per Weighted-Avg. Capital of NT\$6,106M | 0.49 | _ | 0.55 | _ | (10.9) |

^{*}The numbers are consolidated and the net income is audited/reviewed.

^{**}Weighted-Avg. Capital adjusted for treasury shares.

^{***}RMA expenses included in operating expenses has been reclassified to cost of goods sold in accordance to the new IFRS.

4Q13 Non-op Income/Loss & QoQ Comparison

| Unit : NT\$ million | 4Q13 | 3Q13 | QoQ % Change |
|--|------------------|-----------------|-------------------|
| Investment Income Sub./Aff. Capital Gain | 177 110 67 | 88 94 (6) | 101 17 N.A. |
| FX Gain/(Loss) | (76) | 45 | N.A. |
| Fin. Income/(Exp.) & Other | 10_ | 33 | (70) |
| Total Non-op Income/Loss | 111 | 166 | (33) |

^{*} The numbers are consolidated and the net income is audited/reviewed.

4Q13 Income Statement & YoY Comparison

| Unit: NT\$ million | 4Q13 AMT | % | 4Q12 AMT | % | YoY % Change |
|--|-------------|-------|-------------|-------|-----------------|
| Net Sales | 7,953 | 100.0 | 8,156 | 100.0 | (2.5) |
| Cost of Goods Sold - Product | 5,907 | 74.3 | 5,955 | 73.0 | (8.0) |
| Gross Profit 1 | 2,046 | 25.7 | 2,201 | 27.0 | (7.0) |
| Inventory Related Gain/(Loss) | (35) | (0.4) | 119 | 1.4 | N.A. |
| Gross Profit 2 | 2,011 | 25.3 | 2,320 | 28.4 | (13.3) |
| Operating Expenses | 1,852 | 23.3 | 2,050 | 25.1 | (9.7) |
| Operating Income | 159 | 2.0 | 270 | 3.3 | (41.1) |
| Total Non-Op. Inc. (Loss) | 111 | 1.4 | 144 | 1.7 | (22.9) |
| Income Before Tax | 270 | 3.4 | 414 | 5.0 | (34.8) |
| Tax (Exp.) / Income | 44 | 0.6 | (134) | (1.6) | N.A. |
| Net Income | 314 | 4.0 | 280 | 3.4 | 12.1 |
| Minority Interest | (13) | (0.2) | (10) | (0.1) | 300.0 |
| Consolidated Income | 301 | 3.8 | 270 | 3.3 | 11.5 |
| EPS (NT\$) - Per Weighted-Avg. Capital of NT\$6,106M | 0.49 | _ | 0.43 | | 14.0 |

^{*}The numbers are consolidated and the net income is audited/reviewed.



^{**}Weighted-Avg. Capital adjusted for treasury shares.

^{***}RMA expenses included in operating expenses has been reclassified to cost of goods sold in accordance to the new IFRS.

2013 Income Statement & YoY Comparison

| | 2013 | | 2012 | | YoY % |
|--|--------|-------|--------|-------|---------------|
| Unit: NT\$ million | AMT | % | AMT | % | Change |
| Net Sales | 30,558 | 100.0 | 32,467 | 100.0 | (5.9) |
| Cost of Goods Sold - Product | 22,273 | 72.9 | 23,758 | 73.2 | (6.3) |
| Gross Profit 1 | 8,285 | 27.1 | 8,709 | 26.8 | (4.9) |
| Inventory Related Gain/(Loss) | (217) | (0.7) | (14) | (0.0) | 1450.0 |
| Gross Profit 2 | 8,068 | 26.4 | 8,695 | 26.8 | (7.2) |
| Operating Expenses | 7,670 | 25.1 | 8,012 | 24.7 | (4.3) |
| Operating Income | 398 | 1.3 | 683 | 2.1 | (41.7) |
| Total Non-Op. Inc. (Loss) | 348 | 1.1 | 421 | 1.3 | (17.3) |
| Income Before Tax | 746 | 2.4 | 1,104 | 3.4 | (32.4) |
| Tax (Exp.) / Income | (70) | (0.2) | (293) | (0.9) | (76.1) |
| Net Income | 676 | 2.2 | 811 | 2.5 | (16.6) |
| Minority Interest | (28) | (0.1) | (25) | (0.1) | 1200.0 |
| Consolidated Income | 648 | 2.1 | 786 | 2.4 | (17.6) |
| EPS (NT\$) - Per Weighted-Avg. Capital of NT\$6,106M | 1.06 | | 1.24 | _ | <u>(14.5)</u> |

The numbers are based on consolidated numbers and the net income is audited/reviewed.



12/31/2013 Balance Sheet & QoQ Comparison

| Unit: NT\$ million | 12/31/13 AMT | % | 9/30/13 AMT | % | QoQ % Change |
|-----------------------|-----------------|-----|----------------|-----|-----------------|
| Cash & S-T Investment | 3,355 | 14 | 3,547 | 14 | (5.4) |
| Account Receivable | 6,740 | 28 | 6,821 | 27 | (1.2) |
| Inventory | 6,046 | 25 | 6,546 | 26 | (7.6) |
| Long-term Investments | 4,532 | 19 | 4,580 | 18 | (1.0) |
| Total Assets | 24,458 | 100 | 25,669 | 100 | (4.7) |
| Accounts Payable | 5,958 | 24 | 6,245 | 24 | (4.6) |
| Current Liabilities | 9,227 | 38 | 10,127 | 39 | (8.9) |
| Common Stock | 6,476 | 26 | 6,476 | 25 | 0.0 |
| Stockholders' Equity | 13,347 | 55 | 12,951 | 50 | 3.1 |

^{*}The numbers are consolidated and the net income is audited/reviewed.

^{**}Weighted-Avg. Capital adjusted for treasury shares.

Key Financial Ratios

| Unit: % , days | 4Q13 | 3Q13 | 2Q13 | 1Q13 | 4Q12 |
|--------------------------|------|------|------|------|------|
| **Days A/R | 76 | 77 | 75 | 69 | 69 |
| **Days Inventory | 101 | 111 | 111 | 106 | 109 |
| **Days A/P | 93 | 101 | 103 | 90 | 94 |
| Cash Cycle | 84 | 88 | 83 | 85 | 84 |
| Current Ratio | 1.88 | 1.83 | 1.76 | 2.03 | 1.96 |
| Debt/Equity Ratio | 0.81 | 0.96 | 1.00 | 0.77 | 0.78 |
| ***Net Debt/Equity Ratio | 0.56 | 0.69 | 0.69 | 0.48 | 0.48 |
| ROE | 9 | 10 | -3 | 4 | 8 |

The numbers are based on consolidated numbers and the net income is audited.

^{**} Annualized

^{***} Net of Cash & S-T investment

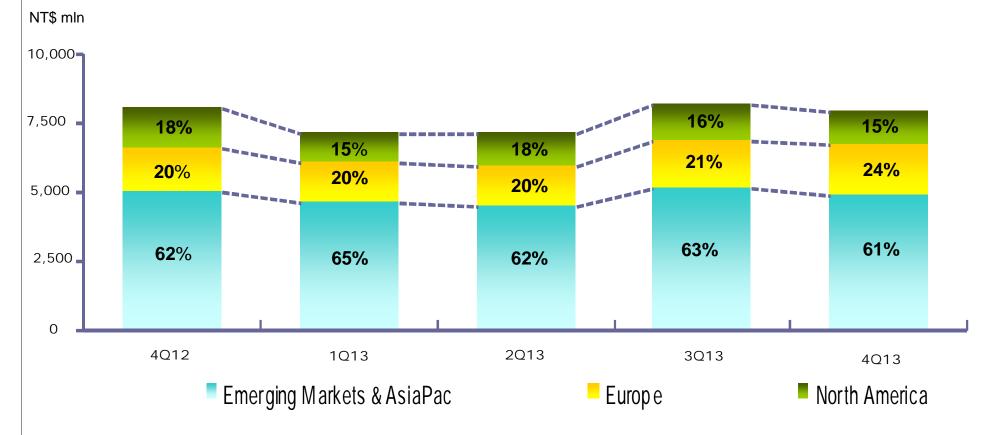
Quarterly Revenue by Region

In NT\$, down2.5% QoQ, down 2.5% YoY

- ➤ N.A. down 11.4% QoQ, down 23.1% YoY
- > Europe up 14.5% QoQ, up 16.2% YoY

In US\$, down 1.5% QoQ, down 3.8% YoY

- ➤ N.A. down 10.4% QoQ, down 23.9% YoY
- ➤ Europe up 15.6% QoQ, up 14.6% YoY
- Emerging Mkts & APac down 5.8% QoQ, down 2.5% YoY Emerging Mkts & APac down 4.9% QoQ, down 4.0% YoY



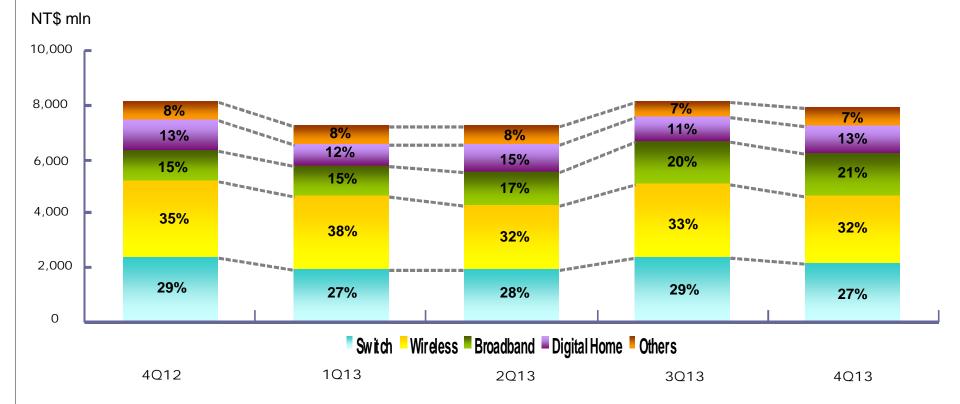
Quarterly Revenue by Product

In NT\$ terms:

- > Switch down 10.7% QoQ, down 11.0% YoY
- ➤ Wireless down 6.9% QoQ, down 12.0% YoY
- ➤ B.B. up 1.5% QoQ, up 41.1% YoY
- ➤ D.H. up 20.0% QoQ, down 5.4% YoY

In US\$ terms:

- > Switch down 9.8% QoQ, down 12.2% YoY
- ➤ Wireless down 6.0% QoQ, down 13.2% YoY
- ➤ B.B. up 2.6% QoQ, up 38.9% YoY
- ➤ D.H. up 21.3% QoQ, down 6.7% YoY



2013 Revenue by Region

2013 revenue YoY comparison:

In NT\$ terms:

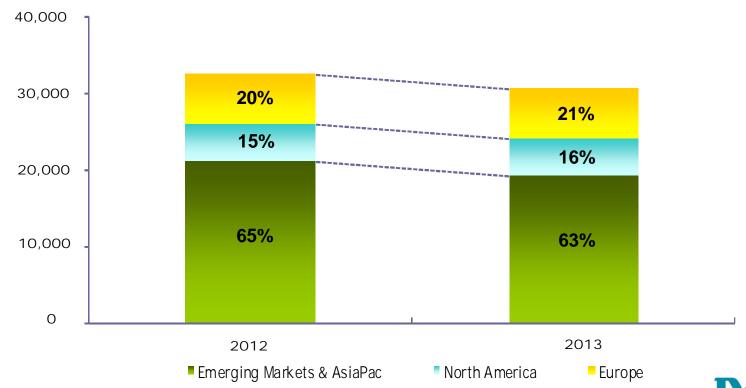
- > 2013 down 5.9% YoY
- ➤ N.A. down 3.5% YoY
- ➤ Europe up 2.2% YoY

NT\$ mIn

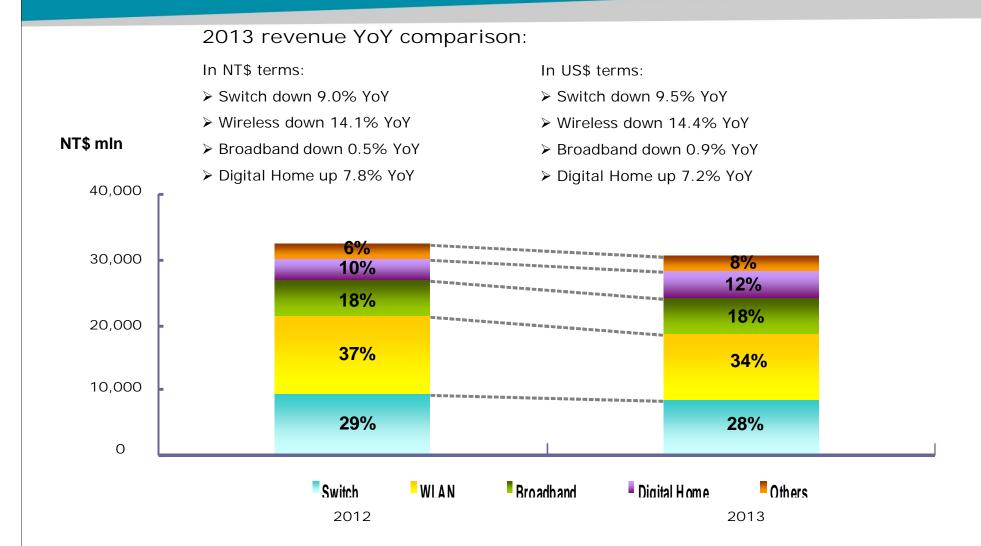
➤ Emerging Mkts & AsiaPac down 8.9% YoY

In US\$ terms:

- > 2013 down 6.3% YoY
- N.A. down 4.0% YoY
- ➤ Europe up 1.7% YoY
- ➤ Emerging Mkts & AsiaPac down 9.3% YoY



2013 Revenue by Product



1Q14 Guidance

From QoQ Perspective:

- Revenue expects to trend lower in line with seasonality
- > Gross margin remain stable

Safe Harbor Statement

All numbers are consolidated. Except for statements in respect of historical matters, the statements contained in this release are "forward-looking statements" within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of D-Link Corporation to be materially different from any future performance, financial condition or results of operations implied by such forward-looking statements.



Q & A

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